

SANDRA E. D. MCGRAW, JD, MBA

Curriculum Vitae

Business

Principal, CEO
The Health Care Group, Inc.
Plymouth Meeting, Pennsylvania

Attorney-at-Law, Vice President
Health Care Law Associates, P.C.
Plymouth Meeting, Pennsylvania

Education

Master in Business Administration, Villanova University
School of Commerce and Finance
Juris Doctorate, Villanova University School of Law
Emory University School of Management
Bachelor of Arts, Trinity College, Hartford, CT

Professional Associations

American Health Lawyers Association
Pennsylvania Bar Association
Montgomery Bar Association
Medical Group Management Associate

Bar Admissions

Member of the Pennsylvania Bar

Editorial & Writing

- Contributing author to The Health Care Group's *Forecast*
- Contributing author to *On Managing*, a monthly practice management publication for office managers and administrators
- Principal author, *Transitions to Practice*, published by Guidant, Inc. for interventional an electrophysiology cardiology fellows
- Principal author, *Tools for Practice*, published by Cordis, Inc. for cardiology residents and fellows
- Principal author to *Progress in Practice*, published by Pfizer
- Contributing author to *Effective, Affordable Compliance*, published by Advisory Publications
- Principal author, *Practice Nineties*, published by *Ethicon, Inc.* for surgical residents
- Principal author, *Medical Practice Management*, published by Advanced Cardiovascular Systems, Inc. for interventional cardiologists
- Co-author, *Managed Care for Obstetricians-Gynecologists*, published by The Health Care Group, Inc. written for the American College of Obstetricians and Gynecologists
- Contributing author, *Physician Compensation Report*
- Advisory Board, *The Doctor's Office* and *Physician's Personal Advisory*, published by HCPro, Inc.

Author of numerous articles in national and state medical and other health care publications, including:

<i>Medical Economics</i>	<i>Health Law Newsletter</i>
<i>Anesthesiology News</i>	<i>AAOS Bulletin</i>
<i>Communique (Anesthesiology)</i>	<i>Pennsylvania Medicine</i>
<i>Physician's News Digest</i>	<i>New Jersey Medicine</i>
<i>Journal of Medical Practice Management</i>	<i>Massachusetts Medicine</i>
<i>Ophthalmology Management</i>	<i>Virginia Medicine</i>
<i>Physician's Financial News</i>	<i>Ophthalmology Times</i>
<i>Practice Management Notes, AAOMS</i>	<i>Argus</i>
<i>American Hospital Physicians</i>	<i>Administrative Eyecare</i>
	<i>Orthopedic Resident</i>

**Lectures
& Presentations**

Lecturer on practice management, financial, legal and other issues:

- Annual Meeting of American Academy of Ophthalmology
- American Association of Oral & Maxillofacial Surgeons
- American College of Cardiology
- American Society of Cataract and Refractive Surgery
- American Society of Ophthalmic Administrators
- American College of Gastroenterology
- Beth Israel Medical Center of New York
- Chester County Hospital
- Cornell University – New York Presbyterian Hospital
- Financial News Network
- Emory University (Atlanta)
- Ethicon, Inc.
- Ethicon Endoscopy, Inc.
- Georgetown Medical Center
- Good Samaritan Hospital (Phoenix)
- Guidant, Inc., Fellows Meetings
- Hershey Medical Center
- Mayo Clinic
- Medical University of Nebraska (Omaha)
- Medical University of North Carolina
- Methodist Hospital (Indianapolis)
- Mount Sinai Hospital (Miami)
- North East Baptist Hospital (Boston, MA)
- Roanoke Memorial Hospital
- Somerset County Medical Society (New Jersey)
- St. Joseph's Hospital (Houston)
- Tulane Medical Center
- University Hospitals of Cleveland
- University of Colorado Medical Center
- University of Medicine and Dentistry of New Jersey
- Washington Hospital Center
- Waterbury Hospital
- And *numerous* other hospitals and institutions